## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

April 29, 2015
Date of Report

## AVERY DENNISON CORPORATION

(Exact name of registrant as specified in its charter)


Registrant's telephone number, including area code (626) 304-2000
(Former name or former address, if changed since last report.)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Section 2 - Financial Information

## Item 2.02 Results of Operations and Financial Condition.

Avery Dennison Corporation's (the "Company's") press release, dated April 29, 2015, regarding the Company's preliminary, unaudited financial results for first quarter 2015, and updated guidance for the 2015 fiscal year, is attached hereto as Exhibit 99.1 and is being furnished (not filed) with this Form 8-K.

The Company's supplemental presentation materials, dated April 29, 2015, regarding the Company's preliminary, unaudited financial review and analysis for first quarter 2015, and updated guidance for the 2015 fiscal year, is attached hereto as Exhibit 99.2 and is being furnished (not filed) with this Form 8-K. The press release and presentation materials are also available on the Company's website at www.investors.averydennison.com.

The Company will discuss its preliminary, unaudited financial results during a webcast and teleconference today, April 29, 2015, at 12:00 p.m. ET. To access the webcast and teleconference, please go to the Company's website at www.investors.averydennison.com.

## Section 9 - Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.
(d) Exhibits.
99.1 Press release, dated April 29, 2015, regarding the Company’s preliminary, unaudited first quarter 2015 financial results.
99.2 Supplemental presentation materials, dated April 29, 2015, regarding the Company's preliminary, unaudited financial review and analysis for first quarter 2015.

## "Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995

Certain statements contained in this report on Form 8-K and in Exhibits 99.1 and 99.2 are forward-looking statements intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements and financial or other business targets are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; worldwide and local economic conditions; fluctuations in currency exchange rates and other risks associated with foreign operations, including in emerging markets; the financial condition and inventory strategies of customers; changes in customer preferences; fluctuations in cost and availability of raw materials; the Company's ability to generate sustained productivity improvement; the Company's ability to achieve and sustain targeted cost reductions; the impact of competitive products and pricing; loss of significant contracts or customers; collection of receivables from customers; selling prices; business mix shift; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; integration of acquisitions and completion of potential dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems, including cyber-attacks or other intrusions to network security; successful installation of new or upgraded information technology systems; data security breaches; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; the Company's ability to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; fluctuations in pension, insurance, and employee benefit costs; the impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; protection and infringement of intellectual property; changes in political conditions; the impact of epidemiological events on the economy and the company's customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

The Company believes that the most significant risk factors that could affect its financial performance in the near-term include: (1) the impacts of economic conditions on underlying demand for the Company's products and foreign currency fluctuations; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the Company's 2014 Form 10-K, filed on February 25, 2015 with the Securities and Exchange Commission. The forward-looking statements included in this Form 8-K are made only as of the date of this Form 8-K, and the Company undertakes no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## AVERY DENNISON CORPORATION

Date: April 29, 2015
By: /s/ Mitchell R. Butier
Name: Mitchell R. Butier
Title: President and Chief Operating Officer

## EXHIBIT LIST

## Exhibit No.

99.1
99.2 Supplemental presentation materials, dated April 29, 2015, regarding the Company's preliminary, unaudited financial review and analysis for first quarter 2015.

## AVERY DENNISON ANNOUNCES FIRST QUARTER 2015 RESULTS

Ø 1Q15 Reported EPS of \$0.77
Ø Adjusted EPS (non-GAAP) of \$0.81
Ø 1Q15 Net sales declined approximately 1 percent to $\$ 1.53$ billion
Ø Net sales up approximately 3 percent on organic basis
Ø Returned \$66 million to shareholders via share repurchases and dividends
Ø Updated FY15 Reported EPS guidance to $\$ 2.85$ to $\$ 3.05$, reflecting higher anticipated restructuring charges and 1Q outperformance vs. Company expectations

Ø Increased Adjusted EPS (non-GAAP) guidance by \$0.05 to \$3.25 to \$3.45

GLENDALE, Calif., April 29, 2015 - Avery Dennison Corporation (NYSE:AVY) today announced preliminary, unaudited results for its first quarter ended April 4, 2015. All non-GAAP financial measures referenced in this document are reconciled to GAAP in the attached tables. Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations, and comparisons are to the same period in the prior year.
"We're off to a good start, with earnings above our expectations," said Dean Scarborough, Avery Dennison chairman and CEO. "Sales were up 3 percent on an organic basis, reflecting another quarter of solid growth for Pressure-sensitive Materials, and strong sequential improvement for Retail Branding and Information Solutions. Despite the headwind from currency translation, we delivered significant growth in adjusted earnings, and expanded our operating margins through ongoing productivity initiatives and improved product mix.

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"We have raised our outlook for full-year adjusted earnings per share, as we expect additional productivity improvement will offset the incremental pressure we've seen from a stronger dollar," Scarborough added. "I am confident that the consistent execution of our strategies for profitable growth, combined with our continued focus on productivity and capital discipline, will enable us to meet our long-term goals."

For more details on the company's results, see the summary table accompanying this news release, as well as the supplemental presentation materials, "First Quarter 2015 Financial Review and Analysis," posted on the company's website at www.investors. averydennison.com, and furnished to the SEC on Form 8-K.

## First Quarter 2015 Results by Segment

All references to sales reflect comparisons on an organic basis, which exclude the estimated impact of currency translation, product line exits, acquisitions and divestitures, and, where applicable, the extra week in the prior fiscal year. Adjusted operating margin refers to income before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales.

## Pressure-sensitive Materials (PSM)

PSM sales increased approximately 4 percent. Within the segment, Label and Packaging Materials increased lowsingle digits. Combined sales of Graphics and Performance Tapes increased mid-single digits.

Operating margin improved 120 basis points to 11 percent as the benefit of favorable product mix and higher volume, combined with productivity, more than offset higher employee-related costs and increased restructuring charges. Adjusted operating margin improved 160 basis points.

## Retail Branding and Information Solutions (RBIS)

- RBIS sales were up approximately 2 percent.

Operating margin improved 60 basis points to 4.9 percent as the benefit of productivity initiatives and higher volume more than offset higher employee-related costs. Adjusted operating margin also improved 60 basis points.

## Other

## Share Repurchases

The company repurchased 0.6 million shares in the first quarter of 2015 at an aggregate cost of $\$ 34$ million.

## Income Taxes

The first quarter effective tax rate was 28 percent. The adjusted tax rate for the first quarter was 34 percent, consistent with the anticipated full year tax rate in the low to mid-thirty percent range.

## Cost Reduction Actions

In the first quarter, the company realized approximately $\$ 10$ million in savings from restructuring, net of transition costs, and incurred restructuring charges of approximately $\$ 14$ million, nearly all of which represent cash costs.

## Outlook

In its supplemental presentation materials, "First Quarter 2015 Financial Review and Analysis," the company provides a list of factors that it believes will contribute to its 2015 financial results. Based on the factors listed and other assumptions, the company now expects 2015 earnings per share of $\$ 2.85$ to $\$ 3.05$. Excluding an estimated $\$ 0.40$ per share for restructuring costs and other items, the company now expects adjusted (non-GAAP) earnings per share of $\$ 3.25$ to $\$ 3.45$.

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Note: Throughout this release and the supplemental presentation materials, amounts on a per share basis reflect fully diluted shares outstanding.

## About Avery Dennison

Avery Dennison (NYSE:AVY) is a global leader in labeling and packaging materials and solutions. The company's applications and technologies are an integral part of products used in every major market and industry. With operations in more than 50 countries and over 25,000 employees worldwide, Avery Dennison serves customers with insights and innovations that help make brands more inspiring and the world more intelligent. Headquartered in Glendale, California, the company reported sales from continuing operations of $\$ 6.3$ billion in 2014. Learn more at www.averydennison.com.

Certain statements contained in this document are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements, and financial or other business targets, are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; worldwide and local economic conditions; fluctuations in currency exchange rates and other risks associated with foreign operations, including in emerging markets; the financial condition and inventory strategies of customers; changes in customer preferences; fluctuations in cost and availability of raw materials; our ability to generate sustained productivity improvement; our ability to achieve and sustain targeted cost reductions; the impact of competitive products and pricing; loss of significant contracts or customers; collection of receivables from customers; selling prices; business mix shift; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; integration of acquisitions and completion of potential dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems, including cyber-attacks or other intrusions to network security; successful installation of new or upgraded information technology systems; data security breaches; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; our ability to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; fluctuations in pension, insurance, and employee benefit costs; the impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; protection and infringement of intellectual property; changes in political conditions; the impact of epidemiological events on the economy and our customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

We believe that the most significant risk factors that could affect our financial performance in the near-term include: (1) the impacts of economic conditions on underlying demand for our products and foreign currency fluctuations; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in our 2014 Form 10-K, filed on February 25, 2015 with the Securities and Exchange Commission. The forward-looking statements included in this document are made only as of the date of this document, and we undertake no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

For more information and to listen to a live broadcast or an audio replay of the quarterly conference call with analysts, visit the Avery Dennison website at www.investors.averydennison.com

## Contacts:

## Media Relations: <br> Heather Rim (626) 304-2067 <br> heather.rim@averydennison.com

## Investor Relations: <br> Cynthia S. Guenther (626) 304-2204 <br> investorcom@averydennison.com

| First Quarter Financial Summary - Preliminary, unaudited (in millions, except \% and per share amounts) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 1 Q \\ 2015 \\ \hline \end{array}$ | $\begin{array}{r} 1 Q \\ 2014 \\ \hline \end{array}$ | Reported | $\begin{aligned} & \text { vs. P/Y } \\ & \hline \text { Organic (e } \end{aligned}$ |  |  |  |  |  |  |
| Net sales, by segment: |  |  |  |  |  |  |  |  |  |  |
| Pressure-sensitive Materials | \$1,120.6 | \$1,143.5 | (2\%) | 4\% |  |  |  |  |  |  |
| Retail Branding and Information Solutions | 388.1 | 387.7 | 0\% | 2\% |  |  |  |  |  |  |
| Vancive Medical Technologies | 19.3 | 18.9 | 2\% | 11\% |  |  |  |  |  |  |
| Total net sales | \$1,528.0 | \$1,550.1 | (1\%) | 3\% |  |  |  |  |  |  |
|  | As Reported (GAAP) |  |  |  |  | Adjusted Non-GAAP (b) |  |  |  |  |
|  | 1 Q | 1 Q |  | \% of |  | 1 Q | 1Q |  | \% | Sales |
|  | $\underline{2015}$ | $\underline{2014}$ | \% Change | $\underline{2015}$ | $\underline{2014}$ | $\underline{2015}$ | $\underline{2014}$ | \% Change | $\underline{\underline{2015}}$ | $\underline{2014}$ |
| Operating income (loss) before interest and taxes, by segment: |  |  |  |  |  |  |  |  |  |  |
| Pressure-sensitive Materials | \$122.9 | \$112.0 |  | 11.0\% | 9.8\% | \$128.5 | \$113.3 |  | 11.5\% | 9.9\% |
| Retail Branding and Information Solutions | 19.2 | 16.6 |  | 4.9\% | 4.3\% | 24.7 | 22.6 |  | 6.4\% | 5.8\% |
| Vancive Medical Technologies | (2.1) | (2.6) |  | (10.9\%) | (13.8\%) | (1.0) | (2.6) |  | (5.2\%) | (13.8\%) |
| Corporate expense | (25.2) | (22.8) |  |  |  | (23.1) | (22.8) |  |  |  |
| Total operating income before interest and taxes / operating margin | \$114.8 | \$103.2 | 11\% | 7.5\% | 6.7\% | \$129.1 | \$110.5 | 17\% | 8.4\% | 7.1\% |
| Interest expense | \$15.3 | \$15.4 |  |  |  | \$15.3 | \$15.4 |  |  |  |
| Income from continuing operations before taxes | \$99.5 | \$87.8 | 13\% | 6.5\% | 5.7\% | \$113.8 | \$95.1 | 20\% | 7.4\% | 6.1\% |
| Provision for income taxes | \$27.9 | \$16.2 |  |  |  | \$38.7 | \$31.4 |  |  |  |
| Income from continuing operations | \$71.6 | \$71.6 | 0\% | 4.7\% | 4.6\% | \$75.1 | \$63.7 | 18\% | 4.9\% | 4.1\% |
| Loss from discontinued operations, net of tax |  |  |  |  |  |  |  |  |  |  |
| Net income | --- | (\$0.4) | $\mathrm{n} / \mathrm{m}$ |  |  |  |  |  |  |  |
|  | \$71.6 | \$71.2 | 1\% | 4.7\% | 4.6\% |  |  |  |  |  |
| Net income per common share, assuming dilution: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations | \$0.77 | \$0.73 | 5\% |  |  | \$0.81 | \$0.65 | 25\% |  |  |
| Discontinued operations | --- | --- | $\mathrm{n} / \mathrm{m}$ |  |  |  |  |  |  |  |
| Total Company | \$0.77 | \$0.73 | 5\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  | $\underline{2015}$ | $\underline{2014}$ |  |  |  |
| 1Q Free Cash Flow from Continuing Operations (c) |  |  |  |  |  | \$(16.0) | \$(155.4) |  |  |  |

## AVERY DENNISON

PRELIMINARY CONSOLIDATED STATEMENTS OF INCOME
(In millions, except per share amounts)

|  |  | (UNAUDITED) <br> Three Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Apr. 04, 2015 |  | Mar. 29, 2014 |
| Net sales | \$ | 1,528.0 | \$ | 1,550.1 |
| Cost of products sold |  | 1,098.0 |  | 1,142.9 |
| Gross profit |  | 430.0 |  | 407.2 |
| Marketing, general \& administrative expense |  | 300.9 |  | 296.7 |
| Interest expense |  | 15.3 |  | 15.4 |
| Other expense, net ${ }^{(1)}$ |  | 14.3 |  | 7.3 |
| Income from continuing operations before taxes |  | 99.5 |  | 87.8 |
| Provision for income taxes |  | 27.9 |  | 16.2 |
| Income from continuing operations |  | 71.6 |  | 71.6 |
| Loss from discontinued operations, net of tax |  | --- |  | (0.4) |
| Net income | \$ | 71.6 | \$ | 71.2 |

Per share amounts:

| Net income per common share, assuming dilution |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Continuing operations | \$ | 0.77 | \$ | 0.73 |
| Discontinued operations |  | --- |  | --- |
| Net income per common share, assuming dilution | \$ | 0.77 | \$ | 0.73 |
| Weighted-average common shares outstanding, assuming dilution |  | 92.4 |  | 98.0 |

${ }^{(1)}$ "Other expense, net" for the first quarter of 2015 includes severance and related costs of $\$ 13.5$, asset impairment charges of $\$ .4$, impairment charges on assets held for sale of $\$ 2$, and transaction costs related to a product line divestiture of $\$ .6$, partially offset by gain on sale of asset of $\$ 1.7$ and legal settlement of \$.5.
"Other expense, net" for the first quarter of 2014 includes severance and related costs of $\$ 7$ and asset impairment charges of \$.3.

## Reconciliation of Non-GAAP Financial Measures in Accordance with SEC Regulations G and S-K

We report financial results in conformity with accounting principles generally accepted in the United States of America, or GAAP, and also communicate with investors using certain non-GAAP financial measures. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. These non-GAAP financial measures are intended to supplement presentation of our financial results that are prepared in accordance with GAAP. Based upon feedback from investors and financial analysts, we believe that supplemental non-GAAP financial measures provide information that is useful to the assessment of our performance and operating trends, as well as liquidity.

Our non-GAAP financial measures exclude the impact of certain events, activities, or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess our
underlying performance in a single period. By excluding the accounting effects, both positive and negative, of certain items (e.g., restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, losses from debt extinguishments, losses from curtailment and settlement of pension obligations, gains or losses on sale of certain assets, and other items), we believe that we are providing meaningful supplemental information to facilitate an understanding of our core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in our underlying performance, as well as to facilitate comparison to the results of competitors for a single period. While some of the items we exclude from GAAP financial measures recur, they tend to be disparate in amount, frequency, or timing.

We use the following non-GAAP financial measures in the accompanying news release and presentation:
Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, product line exits, acquisitions and divestitures, and, where applicable, the extra week in the prior fiscal year.

Adjusted operating margin refers to income from continuing operations before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales.

Adjusted tax rate refers to the anticipated full-year GAAP tax rate adjusted for certain events.
Adjusted income from continuing operations refers to reported income from continuing operations adjusted for tax-effected restructuring costs and other items.

Adjusted EPS refers to reported income from continuing operations per common share, assuming dilution, adjusted for taxeffected restructuring costs and other items.

Free cash flow refers to cash flow from operations, less payments for property, plant and equipment, software and other deferred charges, plus proceeds from sales of property, plant and equipment, plus (minus) net proceeds from sales (purchases) of investments. Free cash flow excludes uses of cash that do not directly or immediately support the underlying business, such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures (e.g., cash flow from discontinued operations, taxes, and transaction costs).

The reconciliations set forth below and in the accompanying presentation are provided in accordance with Regulations G and SK and reconcile our non-GAAP financial measures with the most directly comparable GAAP financial measures.

## AVERY DENNISON

PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (In millions, except \% and per share amounts)
(UNAUDITED)
Three Months Ended
Apr. 04, 2015
Mar. 29, 2014

Reconciliation of Operating Margins:

| Net sales | \$ | 1,528.0 | \$ | 1,550.1 |
| :---: | :---: | :---: | :---: | :---: |
| Income from continuing operations before taxes | \$ | 99.5 | \$ | 87.8 |
| Income from continuing operations before taxes as a percentage of sales |  | 6.5\% |  | 5.7\% |
| Adjustment: Interest expense | \$ | 15.3 | \$ | 15.4 |
| Operating income from continuing operations before interest expense and taxes | \$ | 114.8 | \$ | 103.2 |
| Operating Margins |  | 7.5\% |  | 6.7\% |
| Income from continuing operations before taxes | \$ | 99.5 | \$ | 87.8 |
| Adjustments: |  |  |  |  |
| Restructuring costs: |  |  |  |  |
| Severance and related costs |  | 13.5 |  | 7.0 |
| Asset impairment charges |  | 0.4 |  | 0.3 |
| Other items ${ }^{(1)}$ |  | 0.4 |  | --- |
| Interest expense |  | 15.3 |  | 15.4 |


| Adjusted operating income from continuing operations before interest expense and taxes (non-GAAP) | $\$$ | 129.1 | $\$$ |
| :--- | :---: | :---: | :---: |
| Adjusted Operating Margins (non-GAAP) | $\mathbf{8 . 4 \%}$ | $\mathbf{7 . 1 \%}$ |  |

Reconciliation of GAAP to Non-GAAP Income from Continuing Operations:

| As reported income from continuing operations | \$ | 71.6 | \$ | 71.6 |
| :---: | :---: | :---: | :---: | :---: |
| Non-GAAP adjustments, net of tax: |  |  |  |  |
| Restructuring costs and other items ${ }^{(2)}$ |  | 3.5 |  | (7.9) |
| Adjusted Non-GAAP Income from Continuing Operations |  | \$ | 75.1 | \$ | 63.7 |

## AVERY DENNISON

PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, except \% and per share amounts)

|  | (UNAUDITED) <br> Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Apr. 04, 2015 |  |  | Mar. 29, 2014 |
| Reconciliation of GAAP to Non-GAAP Income per Common Share from Continuing Operations: |  |  |  |  |
| As reported income per common share from continuing operations, assuming dilution | \$ | 0.77 | \$ | 0.73 |
| Non-GAAP adjustments per common share, net of tax: |  |  |  |  |
| Restructuring costs and other items ${ }^{(2)}$ |  | 0.04 |  | (0.08) |
| Adjusted Non-GAAP Income per Common Share from Continuing Operations, assuming dilution | \$ | 0.81 | \$ | 0.65 |
| Weighted-average common shares outstanding, assuming dilution |  | 92.4 |  | 98.0 |

${ }^{(1)}$ Includes impairment charges on assets held for sale, transaction costs related to a product line divestiture, gain on sale of asset, and legal settlement.
${ }^{(2)}$ Reflects restructuring costs and other items, tax-effected at the full-year tax rate.
(UNAUDITED)
Three Months Ended

|  | Apr. 04, 2015 |  | Mar. 29, 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Reconciliation of GAAP to Non-GAAP Free Cash Flow: |  |  |  |  |
| Net cash provided by (used in) operating activities | \$ | 8.3 | \$ | (108.0) |
| Purchases of property, plant and equipment |  | (25.3) |  | (38.7) |
| Purchases of software and other deferred charges |  | (1.4) |  | (8.9) |
| Proceeds from sales of property, plant and equipment |  | 2.8 |  | 0.1 |
| (Purchases) sales of investments, net |  | (0.4) |  | 0.1 |
| Free Cash Flow - Continuing Operations | \$ | (16.0) | \$ | (155.4) |

AVERY DENNISON
PRELIMINARY SUPPLEMENTARY INFORMATION (In millions, except \%)
(UNAUDITED)
First Quarter Ended

| NET SALES |
| :---: |
| 2015 |


(1) Operating income for the first quarter of 2015 includes severance and related costs of $\$ 13.5$, asset impairment charges of $\$ .4$, impairment charges on assets held for sale of $\$ 2$, and transaction costs related to a product line divestiture of $\$ .6$, partially offset by gain on sale of asset of $\$ 1.7$ and legal settlement of $\$ .5$. Of the total $\$ 14.3$, the Pressure-sensitive Materials segment recorded $\$ 5.6$, the Retail Branding and Information Solutions segment recorded $\$ 5.5$, the Vancive Medical Technologies segment recorded $\$ 1.1$, and Corporate recorded $\$ 2.1$.
(2) Operating income for the first quarter of 2014 includes severance and related costs of $\$ 7$ and asset impairment charges of $\$ .3$. Of the total $\$ 7.3$, the Pressure-sensitive Materials segment recorded $\$ 1.3$ and the Retail Branding and Information Solutions segment recorded $\$ 6$.

## RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTARY INFORMATION

## Pressure-sensitive Materials

Operating income and margins, as reported
First Quarter Ended

Adjustments:
Restructuring costs:
Severance and related costs
Asset impairment charges
Gain on sale of asset
Adjusted operating income and margins (non-GAAP)
Retail Branding and Information Solutions
Operating income and margins, as reported
Adjustments:
Restructuring costs:
Severance and related costs
Asset impairment charges
Impairment charges on assets held for sale
Transaction costs related to a product line divestiture
Legal settlement
Adjusted operating income and margins (non-GAAP)

## Vancive Medical Technologies

Operating loss and margins, as reported
Adjustments:
Restructuring costs:
Severance and related costs
Adjusted operating loss and margins (non-GAAP)

## AVERY DENNISON

PRELIMINARY CONDENSED CONSOLIDATED BALANCE SHEETS
(In millions)
(UNAUDITED)

| Current assets: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 212.5 | \$ | 205.1 |
| Trade accounts receivable, net |  | 988.0 |  | 1,086.2 |
| Inventories, net |  | 508.9 |  | 547.6 |
| Assets held for sale |  | 17.7 |  | 1.3 |
| Other current assets |  | 237.0 |  | 232.8 |
| Total current assets |  | 1,964.1 |  | 2,073.0 |
| Property, plant and equipment, net |  | 831.2 |  | 919.0 |
| Goodwill |  | 697.0 |  | 760.0 |
| Other intangibles resulting from business acquisitions, net |  | 60.9 |  | 89.7 |
| Non-current deferred income taxes |  | 305.8 |  | 261.6 |
| Other assets |  | 453.6 |  | 488.0 |
|  | \$ | 4,312.6 | \$ | 4,591.3 |


| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings and current portion of long-term debt and capital leases | \$ | 265.7 | \$ | 167.9 |
| Accounts payable |  | 825.1 |  | 887.3 |
| Liabilities held for sale |  | 17.8 |  | --- |
| Other current liabilities |  | 498.2 |  | 485.3 |
| Total current liabilities | 1,606.8 |  | 1,540.5 |  |
| Long-term debt and capital leasesOther long-term liabilities | 945.3 |  | 950.4 |  |
|  | Other long-term liabilities 734.5 <br> Shareholders' equity: 605.4 |  |  |  |  |
|  |  |  |  |  |  |
| Common stock |  | 124.1 |  | 124.1 |
| Capital in excess of par value |  | 810.4 |  | 803.9 |
| Retained earnings |  | 2,175.4 |  | 2,051.8 |
| Treasury stock at cost |  | $(1,470.2)$ |  | (1,207.0) |
| Accumulated other comprehensive loss |  | (613.7) |  | (277.8) |
| Total shareholders' equity | 1,026.0 |  |  | 1,495.0 |
|  | \$ | 4,312.6 | \$ | 4,591.3 |

## -more-

## AVERY DENNISON <br> PRELIMINARY CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In millions)

(UNAUDITED)
Three Months Ended


# First Quarter 2015 <br> Financial Review and Analysis (preliminary, unaudited) 

Supplemental Presentation Materials<br>Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations, and comparisons are to the same period in the prior year.

Certain statements contained in this document are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements, and financial or other business targets, are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; worldwide and local economic conditions; fluctuations in currency exchange rates and other risks associated with foreign operations, including in emerging markets; the financial condition and inventory strategies of customers; changes in customer preferences; fluctuations in cost and availability of raw materials; our ability to generate sustained productivity improvement; our ability to achieve and sustain targeted cost reductions; the impact of competitive products and pricing; loss of significant contracts or customers; collection of receivables from customers; selling prices; business mix shift; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; integration of acquisitions and completion of potential dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems, including cyber-attacks or other intrusions to network security; successful installation of new or upgraded information technology systems; data security breaches; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; our ability to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; fluctuations in pension, insurance, and employee benefit costs; the impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; protection and infringement of intellectual property; changes in political conditions; the impact of epidemiological events on the economy and our customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

We believe that the most significant risk factors that could affect our financial performance in the near-term include: (1) the impacts of economic conditions on underlying demand for our products and foreign currency fluctuations; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in our 2014 Form 10-K, filed on February 25, 2015 with the Securities and Exchange Commission. The forward-looking statements included in this document are made only as of the date of this document, and we undertake no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

## Use of Non-GAAP Financial Measures

This presentation contains certain non-GAAP financial measures as defined by SEC rules. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. Reconciliations of nonGAAP financial measures to the most directly comparable GAAP financial measures, including limitations associated with these nonGAAP financial measures, are provided in the financial schedules accompanying the earnings news release for the quarter (see Attachments A-2 through A-4 to news release dated April 29, 2015).

Our non-GAAP financial measures exclude the impact of certain events, activities, or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess our underlying performance in a single period. By excluding the accounting effects, both positive and negative, of certain items (e.g., restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, losses from debt extinguishments, losses from curtailment and settlement of pension obligations, gains or losses on sale of certain assets, and other items), we believe that we are providing meaningful supplemental information to facilitate an understanding of our core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in our underlying performance, as well as to facilitate comparison to the results of competitors for a single period. While some of the items we exclude from GAAP financial measures recur, they tend to be disparate in amount, frequency, or timing.

We use the following non-GAAP financial measures in this presentation:

- Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, product line exits, acquisitions and divestitures, and, where applicable, the extra week in the prior fiscal year.
- Adjusted operating margin refers to income from continuing operations before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales.
- Adjusted tax rate refers to the anticipated full-year GAAP tax rate adjusted for certain events.
- Adjusted income from continuing operations refers to reported income from continuing operations adjusted for tax-effected restructuring costs and other items.
- Adjusted EPS refers to reported income from continuing operations per common share, assuming dilution, adjusted for tax-effected restructuring costs and other items.
- Free cash flow refers to cash flow from operations, less payments for property, plant and equipment, software and other deferred charges, plus proceeds from sales of property, plant and equipment, plus (minus) net proceeds from sales (purchases) of investments. Free cash flow excludes uses of cash that do not directly or immediately support the underlying business, such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures (e.g., cash flow from discontinued operations, taxes, and transaction costs).

This document has been furnished (not filed) on Form 8-K with the SEC and may be found on our website at www.investors.averydennison.com.

## Earnings above company's expectations

> Sales up approx. 3\% on organic basis, with solid growth in PSM and strong sequential improvement in RBIS
> Operating margin, as reported, improved 80 basis points due to productivity initiatives, higher volume, and improved product mix, partially offset by higher employee-related costs and increased restructuring charges
" Adjusted operating margin improved 130 basis points
> Reported EPS of \$0.77, up approx. 5\%
" Adjusted EPS (non-GAAP) of \$0.81, up approx. 25\%

## Solid free cash flow and continued strong balance sheet

$>$ Free cash flow of negative $\$ 16$ mil., an improvement of $\$ 139$ mil.
» Over half of the increase driven by working capital improvement, due in part to expected benefit from year-end timing of customer/vendor payments
$>$ Repurchased 0.6 mil. shares for $\$ 34$ mil. and paid $\$ 32$ mil. in dividends
$>$ Raised quarterly cash dividend $6 \%$ to $\$ 0.37$ per share in April

## Raising 2015 Adjusted EPS guidance in line with Q1 outperformance vs. company expectations

> Additional productivity expected to offset incremental negative impact from movements in currency through the end of Q1

Inspred Brande
Inteligent Work-:

## Sales Trend Analysis

|  | 1Q14 | 2Q14 | 3Q14 | 4Q14 | 1Q15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Organic Sales Change | 4.9\% | 4.0\% | 3.2\% | 0.5\% | 3.0\% |
| Currency Translation | (1.2)\% | 0.1\% | 0.4\% | (3.7)\% | (7.2)\% |
| Extra week | -- | -- | -- | ~4.5\% | ~3.0\% |
| Reported Sales Change* | 3.4\% | 4.1\% | 3.6\% | 1.3\% | (1.4)\% |

* Totals may not sum due to rounding and other factors.


## Segment Sales and Margin Analysis

|  | 1 Q15 |  |
| :--- | :---: | :---: |
|  | Reported | Organic |
| Sales Growth: |  |  |
| Pressure-sensitive Materials | (2)\% | $4 \%$ |
| Retail Branding and Information Solutions | $0 \%$ | $2 \%$ |
| Vancive Medical Technologies | $2 \%$ | $11 \%$ |
| Total Company | (1) $\%$ | $3 \%$ |

Adjusted

| As Reported | (Non-GAAP) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 1Q15 | 1Q14 |  | 1Q15 | 1Q14 |
| Operating Margin: |  |  |  |  |  |
| Pressure-sensitive Materials | $11.0 \%$ | $9.8 \%$ |  | $11.5 \%$ | $9.9 \%$ |
| Retail Branding and Information Solutions | $4.9 \%$ | $4.3 \%$ | $6.4 \%$ | $5.8 \%$ |  |
| Vancive Medical Technologies | $(10.9) \%$ | $(13.8) \%$ | $(5.2) \%$ | $(13.8) \%$ |  |
| Total Company | $7.5 \%$ | $6.7 \%$ | $8.4 \%$ | $7.1 \%$ |  |

## PRESSURE-SENSITIVE MATERIALS (PSM)

> Reported sales of $\$ 1.12$ bil., down 2\%
"Sales up approx. 4\% on organic basis
> Label and Packaging Materials sales up low-single digits on organic basis
> Combined sales of Graphics and Performance Tapes up mid-single digits on organic basis
> Operating margin improved 120 basis points to $11.0 \%$ as the benefit of favorable product mix and higher volume, combined with productivity, more than offset higher employee-related costs and increased restructuring charges
" Adjusted operating margin improved 160 basis points

## RETAIL BRANDING AND INFORMATION SOLUTIONS (RBIS)

> Reported sales of $\$ 388$ mil., roughly even with prior year
"Sales up approx. 2\% on organic basis
> Operating margin improved 60 basis points to $4.9 \%$ as the benefit of productivity initiatives and higher volume more than offset higher employee-related costs
" Adjusted operating margin improved 60 basis points

|  | Previous | Updated |
| :--- | :---: | :---: |
| Reported EPS | $\$ 2.95-\$ 3.15$ | $\$ 2.85-\$ 3.05$ |
| Add Back: | $\sim \$ 0.25$ | $\sim \$ 0.40$ |
| Estimated restructuring costs and other items | $\$ 3.20-\$ 3.40$ | $\$ 3.25-\$ 3.45$ |
| Adjusted EPS (non-GAAP) |  |  |

## Contributing Factors to 2015 Results

> At current rates, reported net sales down 5.5\% to 6.5\%
» Organic sales growth of $3 \%$ to $4 \%$ (adjusted for 2014 benefit from extra week of sales)
"Loss of extra week represents approx. 1\% reduction to reported net sales
" Based on recent rates, currency translation represents:
, $\sim 8.5 \%$ reduction to reported net sales (vs. previous assumption of $\sim 6.5 \%$ )
» $\sim \$ 50$ mil. reduction to EBIT and $\sim \$ 0.35$ reduction to EPS (vs. previous assumption of $\sim \$ 35$ mil. and $\sim \$ 0.25$ )
$>$ Incremental restructuring savings of $\$ 70+$ mil. (vs. previous assumption of $\sim \$ 60$ mil.)
> Tax rate in the low to mid-thirty percent range
> Avg. shares outstanding (assuming dilution) of $\sim 91$ mil.
$>$ Capital expenditures (including IT) of $\sim \$ 175$ mil. and cash restructuring costs of $\sim \$ 50$ mil. (vs. previous assumption of $\sim \$ 35$ mil.)

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